





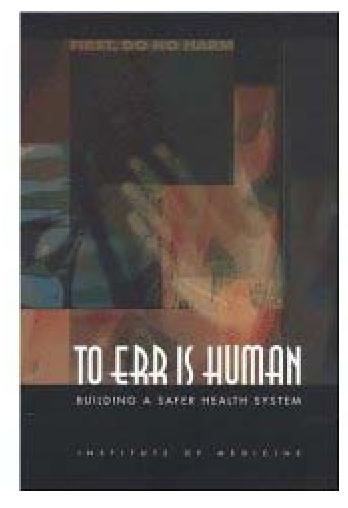
Liability, Quality & Obstetric Medicine

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Women & Infants Hospital of RI

SAFEST WOMEN AND NEWBORNS

Institute of Medicine Report 1999



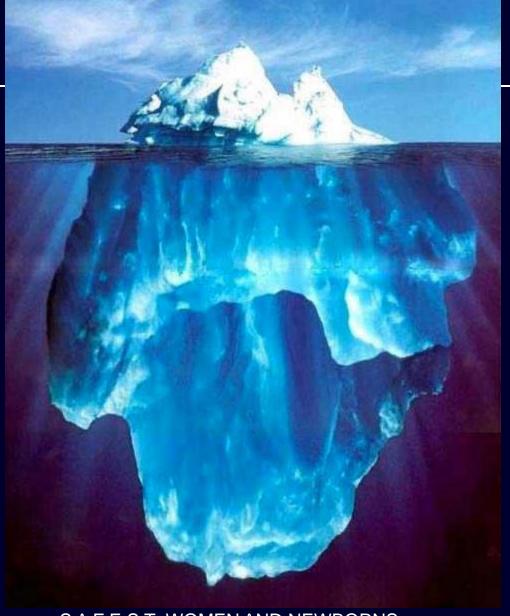






- Medical errors are the 8th leading cause of death in the US
 - 48,000-98,000 deaths/year
 - Motor vehicle accidents 43,458/year
 - Breast cancer 42,297/year
 - AIDS 16,516/year

Tip of the Iceberg



SAFEST WOMEN AND NEWBORNS

Our Population is Resilient / Our Care Can Be Less Complex



Serious medical complications are relatively rare and despite their best efforts, obstetrical units don't get the day to day clinical experience that helps promote excellence in the management of these complications.

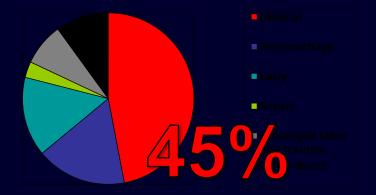
The Stakes are Very High

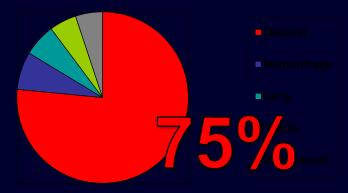


Improving Care of Medical Illness in Pregnancy a Top Priority

UK Data (CEMACH)

- Assessors identified some degree of substandard care in
 - 64 % of *Direct* maternal deaths
 - 40% of *Indirect* maternal deaths





Obstetric Physicians & Their Patients



STRIVE to be the best

Standardization

Teamwork

Readiness

///uminate

Vigilance

Educate

Standardizing and Protocolizing Care

- Variation can promote the likelihood of error
- Standardization reduces the likelihood of error



Standardizing and Protocolizing Care Ouality is Consistency

- Guidelines should be developed and protocols disseminated that standardize care of medical illness as much as possible at an institution
- Compliance should be audited and promoted

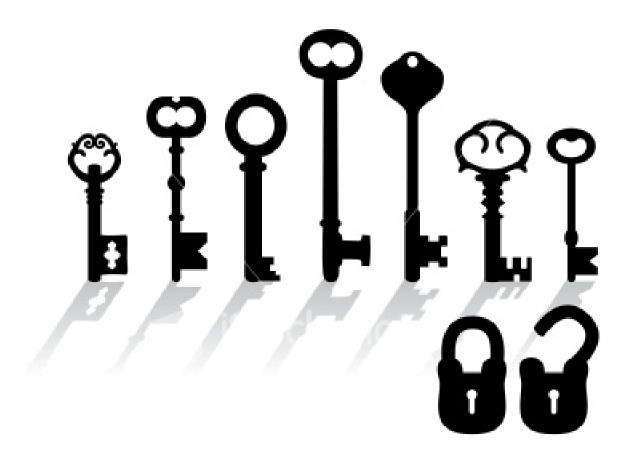
Standardizing and Protocolizing Care Evidence and Outcomes

- Evidence based medicine is a the heart of patient safety but even in the absence of evidence, standardization has merit
- Outcome measures are ideal, but in a low risk population process measures may have to do

Standardizing Care

- What are some 'danger zones' in obstetric medicine that warrant our advocacy for standardization?
 - Treatment of severe hypertension
 - VTE prophylaxis for antepartum and postpartum patients
 - Mandatory consultations and preparatory patient care conferences
 - Standard investigation for common medical problems in pregnancy
 - Management of cardiac patients during puerperium
 - Screening for depression, domestic violence and substance misuse

Standardization Obstetric Physicians are Key



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Teamwork

Have good interdisciplinary collaboration



SAFEST WOMEN AND NEWBORNS

Team Work

- Every serious medical complication of pregnancy is relatively rare
 - Low frequency and high risk for obstetricians and nursing
 - Much more common in the nonpregnant population
 - Patients are best served by a collaborative approach

Promote Team Work

- Obstetricians enthusiastically reaching out for a helping hand from internists and other surgeons
- Internists and surgeons gladly and expertly offering a helping hand

Team Work

- Promoting 'Speaking Up'
- Valuing Every Team Member's (including the patient and her family's) Contribution

 Standardizing and ensuring great handoffs between physicians, nurses and physicians and nurses

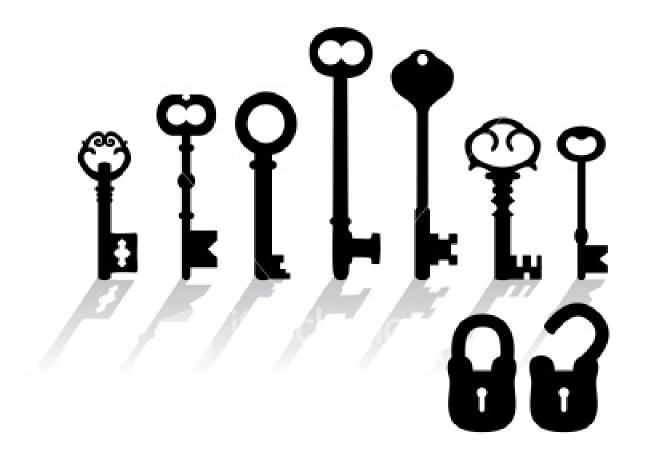
Unsafe Animals





SAFEST WOMEN AND NEWBORNS

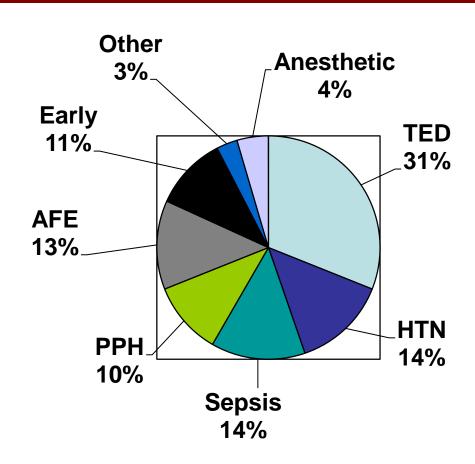
Teamwork Obstetric Physicians are Key



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Readiness Causes of Maternal Mortality



Readiness

- Standardized protocols and checklists for care of those patients most at risk
 - Cardiac patients
 - Severe preeclampsia
 - Hemorrhage
 - Sepsis
- <u>Drills</u> for the most likely emergencies
- Simulation training where possible

ls your patient having a NEW STROKE?

> onset less than 2 hours)

Have the patient show teeth or smile

Facial Droop



Normal Both sides of face move equally One side of face does not move at all



Abnormal

ONSIDER 0

Contact the provider ←□ Contact RIH ED

20:

Arm Drift

Have the patient close their eyes and extend both arms



If one of these signs is abnormal,

Communications Center at 401-444-7600 for transfer 43 TIME is of the essence

Normal Both arms move equally or not at all

Slurred or inappropriate words or mute

Abnormal



Normal

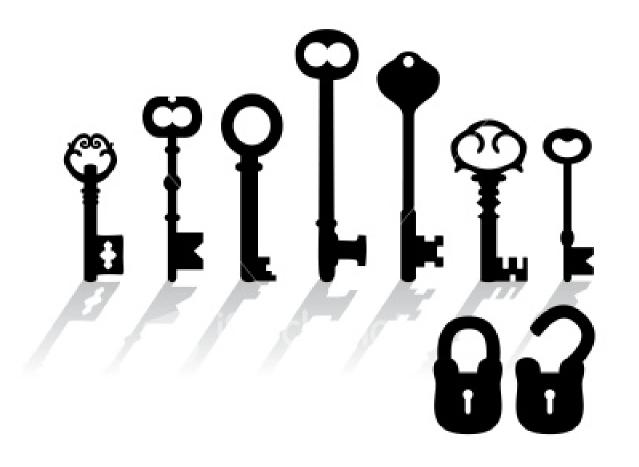
Patient uses correct words with no slurring Abnormal Speech

Have the patient say "you can't teach an old dog new tricks"

Abnorma One arm

drifts compared to the other

Readiness Obstetric Physicians are Key



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Promoting Vigilance

- Remember the labor and delivery suite is a critical care unit
- Every pregnancy is high risk until the baby is safely in the mother's arms

'Likely' does not mean 'always'

Vigilance 'Vitals are vital'

- Obtain them and define what warrants special concern
- Require a response when they are at a concerning level
- Proactively prevent vigilance fatigue

Promoting Vigilance

Standardizing Reasons to Calls and Expectations of Responses

- Nurses must call when they encounter specific findings
- Define expectations of a helpful call/response



SAFEST WOMEN AND NEWBORNS

Promoting Vigilance Preventing Vitals Tachyphylaxis

 Clearly communicate what response you are looking for, in what time frame and when you want to hear more and what your might step might be



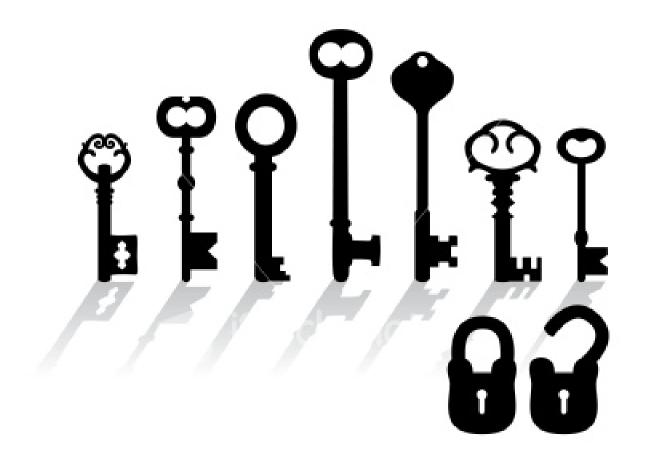
ADULT SIRS/SEPSIS GUIDELINES

THREE PART SEPSIS SCREEN

| INFECTION | | SIRS (Systemic Inflammatory Response) | Response |
|-------------------------|---|--|---|
| one from this column | + | two from this column → | |
| □ suspected or | | □ MAP ≤ 65 mmHg | 🗯 Seen by a senior MD within or |
| documented infection | | □ SBP ≤ 90 mmHg | 🗯 Full set of vital signs every 30 |
| □ Patient is currently | | □ Tachycardia ≥ 90 bpm (≥ 110 | Strict input and urine output. |
| receiving antibiotic | | bpm for a pregnant patient) | consider a foley catheter with y |
| therapy (excluding | | ☐ Tachypnea ≥ 20 respirations/ | 🛥 Place a l'arge bore peripheral |
| antibiotic prophylaxis) | | min (counted carefully) | 🛎 Blood cultures , electrolytes, i |
| | | ☐ Hyperthermia ≥ 38.0°C | with diff and platelets, total bilin |
| | | (100.4°F) | AST, glucose, lactic acid, rapid |
| | | ☐ Hypothermia ≤ 36.0°C | influenza A/B Test (October-May |
| | | (96.8°F) | and urine culture should be obto |
| | | □ WBC ≥ 12,000 (14,000 if | STAT |
| | | pregnant) or > 10% immature | 🗯 Consider DIC Screen, ABC, 🤶 |
| | | neutrophils ("bands") | and portable CXR |
| | | □ WBC ≤ 4,000 | Strongly consider expert |
| | | | consultation and antibiotic there |

- If either hypotension and/or serum lactic acid > 4 mmol/L (36 mg/dL) is found:
- deliver an initial minimum of 20 mL/kg of crystalloid (NS or LR) over 1 hour.
- antibiotic therapy should be started immediately after blood cultures are drawn.
- consider placing a central line for fluid and vasopressor administration and CVP monitoring
- apply vasopressors for hypotension not responding to initial fluid resuscitation to maintain me arterial pressure (MAP) ≥ 65 mmHg

Vigilance Obstetric Physicians are Key



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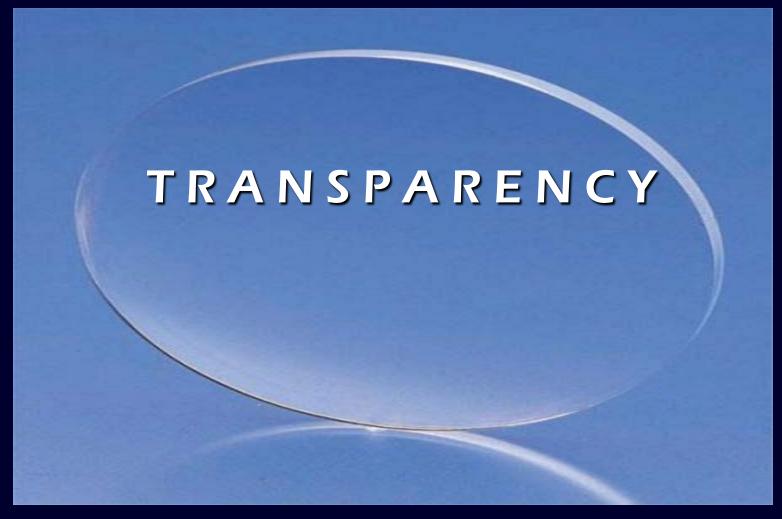
Illuminate

'Sunlight is the best disinfectant'

U.S. Supreme Court Justice Louis Brandeis

SAFEST WOMEN AND NEWBORNS

Illuminate Talk Openly About Potential and Actual Mistakes



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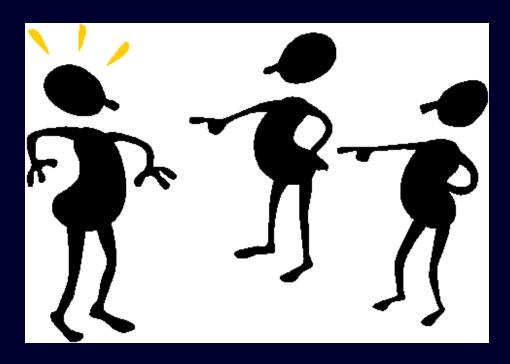
Have a Just Culture



SAFE WOMEN AND NEWBORNS

Just Cultures

Don't blame individuals



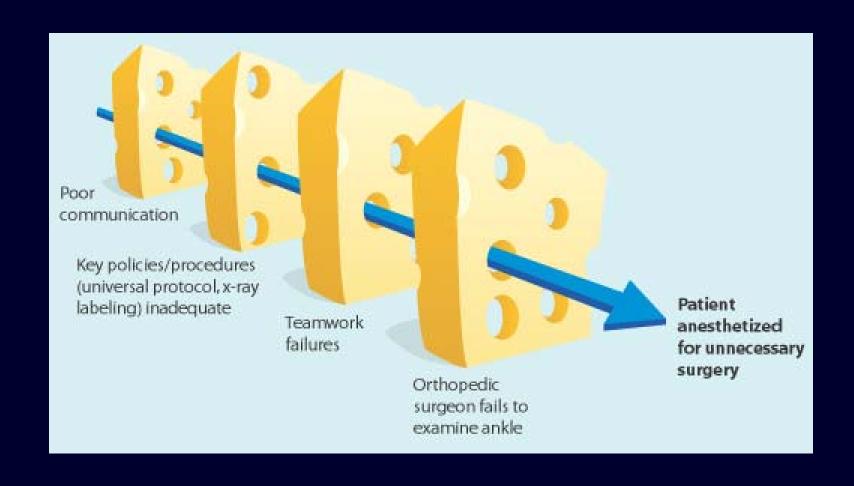
SAFE WOMEN AND NEWBORNS

Just Cultures

 Recognize that whenever harm has been caused to a patient, multiple steps along the way have gone wrong

- Design ways of doing things that make it easy to do the right thing and hard to do the wrong thing
 - This involves everyone thinking through their part of the process

Swiss Cheese



Just Cultures

Hold everyone accountable



SAFE WOMEN AND NEWBORNS

<u>Educate</u> Learn from Adverse Outcomes and Near Misses

- "Every maternal death, and serious untoward incident, should be critically reviewed and the lessons learnt actively disseminated to all clinical staff, risk managers and administrators."
- "The precise educational actions taken as a result must be recorded, audited and regularly reported to the...board by the clinical governance lead."

<u>Educate</u> Learn from Adverse Outcomes and Near Misses

- Prompt Reviews
 - All elements of care: contributory and noncontributory
 - Don't focus on whether the outcome would have been different so much as could the care have been different
- Open discussion
- Clear action plans
 - Responsible parties
 - Deadlines
- Broad Education

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